

Annual — Report

20
22



Annual Report



Contents

3	Director's introduction
4	2022 in numbers
5	2022 Highlights
11	New Employees
12	CMI Organisation
14	The Board of CMI and CMF
15	Management group CMI
16	Staff
19	Publications
25	Report from the board
30	Financial Statements
34	Notes to the accounts
41	Auditor's Report

DIRECTOR'S INTRO

For more than 90 years CMI has addressed global challenges by providing research-based knowledge that inspires and shapes policy and practice.

CMI's vision is research for a just and equal world. Our founder Christian Michelsen, one of the great Norwegians of the 20th century, defined the institute's over-arching purpose: to promote tolerance and mutual understanding between nations and peoples.

This purpose still guides our efforts. Our strong emphasis on multi-disciplinarity and broad thematic competencies, ranging from global health and migration to poverty, anti-corruption, human rights, and governance, puts us in a unique position to explore the interconnected ways in which policies, practices, and ideas shape people's lives. We work primarily in Africa and Asia, but with a global lens on the challenges.

When I started as Director 1 April 2022, I took the helm of an institute in a strong position that has been growing a lot. Over the past five years, our staff has increased by more than fifty percent. In 2022 the entire staff was invited to take part in the process of developing a new strategy for CMI, which was approved by the Board in December.

Our strategic priorities for 2023–2028 are:

- **High quality research**
- **Impact for societal change**
- **Equal knowledge production**

Based on these priorities we will maintain what we have built over the years, consolidate, and strengthen our teams and the thematic focus of our research.

2022 was yet another year of significant global changes and challenges. In February Russia launched a full-scale invasion of Ukraine with devastating consequences. The war in Ukraine has in many ways changed the world, negatively affecting global



food-security and continuing to cause geopolitical instabilities, increased militarization, and high-tension conflicts.

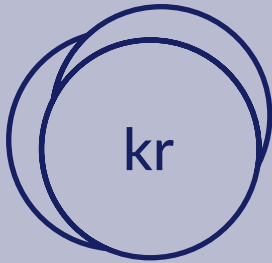
We also continued to see the dire consequences of global warming and climate change with extremely high temperatures resulting in heatwaves and wildfires. In Pakistan and northern India, we saw record-breaking rainfall leading to large-scale flooding causing widespread destruction and loss of life.

In our new strategy we highlight our plan to expand our engagement with the serious challenges humanity face related to climate change and the increasing number of conflicts around the world. We aim to strengthen our ability to influence positive social change and we plan to enhance our engagement with decision makers, activists and local communities and increase our presence in key arenas in Norway and abroad.

Our long-term partnerships in the countries where we work are pivotal to fulfilling our mission. Our ambition is to be a role model in equal and inclusive partnerships. Together, we will continue to create platforms for dialogue and interaction between researchers, policy makers and practitioners where we can learn from each other. This, I believe, is the key to find solutions to the global challenges.

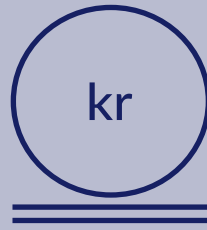
Espen Villanger
DIRECTOR

2022 *in numbers*



119

Mill. NOK
total revenue



0,2

Mill. NOK
annual result



16%

Revenue growth



137

Publications
by CMI staff



31

U4 webinars, workshops
and courses



45

events hosted by
Bergen Global



110

externally funded
projects



13

new employees



111

total employees

Highlights

2022



CMI Annual Lecture 2022: Shaharзад Akbar, prominent Afghan human rights advocate spoke about Afghanistan and the future of human rights.

Annual Lecture 2022: Afghanistan: The future of human rights

Prominent Afghan human rights advocate, intellectual and feminist, Shaharзад Akbar, shared her personal reflections on the past and future of human rights work in Afghanistan. Akbar is former chair for the Afghanistan Independent Human Rights Commission and is working on establishing a new human rights initiative focused on Afghanistan. Every year on March 15, Christian Michelsen's birthday, we host the Chr. Michelsen Annual Lecture, where we invite a distinguished scholar or practitioner to Bergen to inspire and challenge us.

Aida Cuni-Sanchez received the Chr. Michelsen prize for outstanding development research for her article 'High aboveground carbon stock of African tropical montane forests' by leader of the prize committee Arild Angelsen, Professor at Norwegian University of Life Sciences (NMBU).



The Chr. Michelsen Prize for outstanding development research 2022: Aida Cuni Sanchez

Cuni Sanchez won the prize for her article 'High aboveground carbon stock of African tropical montane forests', published in the prestigious journal Nature in August 2021. Aida Cuni Sanchez is Associate Professor at the Faculty of Landscape and Society, International Environment and Development Studies, Noragric, NMBU.

Chr. Michelsen's Prize for outstanding development research should highlight and inspire development-related research of high quality and relevance. The prize is awarded for the best article written by a researcher under the age of 40 based in Norway.

Guri Rørtveit was appointed new chair of the Board at the Chr. Michelsen Institute (CMI) from January 2023.

Photo: Jørgen Barth



Catharina Bu was appointed new external member of the Board. Photo: Knut Neerland



New chair and external member of the Board

Guri Rørtveit was appointed new chair of the Board at the Chr. Michelsen Institute (CMI) from 1 January 2023. Rørtveit is a specialist in family medicine, Professor and Head of Department of Global Public Health and Primary Care at the University of Bergen (UiB).

Catharina Bu was appointed a new external member of the Board. Bu is the Secretary-General of The United Nations Association of Norway (UNA Norway).

Working on anti-corruption in Ukraine

Following Russia's full invasion, the U4 Anti-Corruption Resource Centre scaled up work to support anti-corruption actors in Ukraine, and to help ensure that anti-corruption is embedded in humanitarian support, recovery, and reconstruction. U4 was approached by the EU Anti-Corruption Initiative (EUACI) to provide lessons learned from international experience. The U4 presented their recommendations at a special conference in Kyiv on how to build integrity and accountability into reconstruction. The government of Canada provided an urgent grant to further the U4 efforts on Ukraine, which now cover feminist foreign policy in reconstruction, corruption risk management in humanitarian assistance and reconstruction funds.

The U4 Anti-Corruption Resource Centre at CMI works to reduce the harmful impact of corruption on society. U4 works on a wide range of anti-corruption themes through research, courses, advice, and major anti-corruption events. Read more about U4 at www.u4.no

New learning initiatives from the DLL

The Development Learning Lab (DLL) organised its first impact evaluation incubator in Norway, in partnership with 3ie and Norad. Participants were representatives from eight NGOs supported by Norwegian development assistance.

DLL also organised a new task force on evidence-based aid, which brings together representatives from the largest NGOs in Norway to discuss how to enable the organisations to act on and benefit from Norad's recent initiative to increase the use of impact evaluations in Norwegian aid.

2022 was the first full year of operations for the Development Learning Lab (DLL). Ottar Mæstad took up the position as Director starting in April.

The Development Learning Lab (DLL) is a research and learning centre working with development practitioners to enhance learning and improve outcomes of development programmes. DLL is a collaboration between CMI, the University of Bergen (UiB), the Norwegian School of Economics (NHH) and the Centre for Applied Research (SNF). Read more about DLL at www.devlearnlab.no

The Development Learning Lab (DLL) organised its first impact evaluation incubator in Norway, in partnership with 3ie and Norad. Participants were representatives from eight NGOs supported by Norwegian development assistance.





Leading feminist lawyer and human rights activist Sylvia Tamale, prof. emerita at Makerere University, giving the Bergen Exchanges Annual Lecture 24 august 2022.

New Research Funding

We continued to increase and expand our funding base.

The Norwegian Embassy in Khartoum granted funding for a new phase of the long-standing cooperation between universities in the Sudan, CMI and the University of Bergen: The Sudan-Norway Academic Cooperation (SNAC). Read more about the project at www.cmi.no/projects/2942-snac

We got new funding from the Research Council of Norway (RCN). Senior Researcher Anwesa Dutta was awarded a Researcher Project for Young Talents for 'Conservation Labor: A New frontier in Labor Theory and Conservation Science (CONLAB)'. Senior Researcher Arne Strand is part of the team behind the PRIO-led project 'Developmental Peace? Local Perceptions of China's Engagement in Pakistan'.

CMI participated in the NORAD commissioned evaluation of the Norwegian support to the Sahel and the improvement of food security in Mali (2016–2022), with the aim of identifying learning and providing accountability.

We became partner in the UKAID funded research program THRIVE. This is a large-scale multi-country 6-year research programme focusing on how best to scale early childhood development services in low- and middle-income countries. The programme is managed by Oxford Policy Management in collaboration with the Institute for Fiscal Studies and Yale University. Bet Caeyers from CMI and the Norwegian School of Economics is Deputy Research Director of the program.

International conferences in Bergen

International tax researchers came together in Bergen for the conference 'Power and Politics – Perspectives on Taxation and State Building in Africa.' The conference was hosted by CMI and the TaxCapDev-network, with support from the Research Council of Norway and the Nordic Tax Research Council. The aim was to establish a





The U4 Anti-Corruption Resource Centre at CMI continued their work to reduce the harmful impact of corruption on society. The photos are from an in-country workshop on Corruption risk assessment held in Armenia 13 October 2022 led by U4 Senior Advisers Saul Mullard and Sofie Arjon Schütte.

platform for exchange of knowledge and experiences to explore new and more nuanced perspectives on the tax for development agenda.

The TaxCapDev network is a partnership between CMI, the Norwegian Institute of International Affairs, Tax Justice Network – Norway, African Tax Institute (ATI), The Alliance for Rebuilding Governance in Africa (ARGA), and Mzumbe University Dar es Salaam Campus College. The network is funded by the Research Council of Norway. Read more about the network on www.taxcapdev.no

The War & Emotions conference and exhibition explored the emotions of war from the perspective of those who fight. The conference featured

guest lectures by Antonius Robben from Utrecht University, Victoria Basham from Cardiff University and Siniša Malešević from the University College Dublin. The conference was part of the research project ‘War and Fun’ funded by the European Research Council and led by Research Professor Antonio De Lauri.

The Norwegian Centre for Humanitarian Studies (NCHS) Annual Conference 2022 debated the relationship between states, donors, and communities with panelists calling attention to the importance of grassroots actors in humanitarian responses. The conference brought together humanitarian practitioners, researchers, policy makers, students and the interested public to exchange research, experiences and knowledge on key issues and challenges in the humanitarian sector.

NCHS promotes humanitarian research and facilitates analysis and discussion on humanitarian related issues. The NCHS is a joint initiative between CMI, the Norwegian Institute of International Affairs (NUPI) and the Peace Research Institute Oslo (PRIO). The Research Network is funded by the Research Council of Norway’s NORGLOBAL program. Read more about NCHS at www.humanitarianstudies.no



The conference ‘Power and Politics – Perspectives on Taxation and State Building in Africa’ took place in Bergen 1–2 September 2022, hosted by CMI and the TaxCapDev-network, with support from the Research Council of Norway and the Nordic Tax Research Council.

Events to make sense of global challenges

Academics and civil society actors from all over the world shared their knowledge and analysis on global challenges through events in Bergen Global. 2022 was marked by a long-awaited renovation period of the Bergen Global venue. Despite this, they continued running activities, and organised 45 events in 2022. The events ranged from breakfast meetings on topics relevant to current affairs, to more narrow research presentations – all under the umbrella “making sense of global challenges” and with a focus on cross-disciplinary discussions.

The focus for the annual Bergen Exchanges 2022 was Democracy & Autocratization, Gender, Sexuality, Health & The Law, Contestations over Natural Resources & Climate Change, and Decolonizing Global Knowledge Regimes. Bergen Exchanges is organised by the Centre on Law and Social Transformation (LawTransform), a collaboration between the Chr. Michelsen Institute (CMI) and the University of Bergen (UiB).

Bergen Global is a multidisciplinary UiB–CMI collaboration. The editorial team at Bergen Global organise breakfast meetings, open lectures, literary salons, and other events. The Bergen Global library houses a large specialised collection of literature with thematic focus on Africa, Asia, the Middle East and Latin America.

Reaching out with our expertise

CMI researchers continue to be popular sources for journalists, both nationally and internationally. In 2022 they appeared in 685 news articles. Many of the articles were connected to conflicts in Afghanistan, Sudan, and Ethiopia. In 2022 we also saw a high number of articles connected to the FIFA World Cup, where Post-Doctoral Researcher Mari Norbakk was a particularly widely used expert on issues related to Qatar. Read our interview with Norbakk here: www.cmi.no/news/3057-from-researcher-to-expert-the-qatar-world-cup

The South China Sea explained with Edyta Roszko (CMI) in conversation with Julia Marinaccio (UiB) A Bergen Global event in cooperation with Forskningsdagene i Bergen, 28 September 2022.



13 new employees

We are recruiting the best people from all over the world to join our international work environment. This year we welcomed thirteen new colleagues.



James Wintrup
Senior Researcher



Kari Helvik Aarlie
Payroll and Accounting Adviser



Sunniva Nygård Ingholm
Research Assistant



Iva Jelusic
PostDoctoral Researcher



Eva Diana Chantal Johais
PostDoctoral Researcher



Heidi Mogstad
PostDoctoral Researcher



Egna Rachel Isaias Sidumo
Doctoral Researcher



Erik W. Kolstad
Associated Research Professor



Bet Helena Caeyers
Senior Researcher



Paola Andrea Berge
Travel and Payroll Adviser



Lutforahman Saeed
Associated PostDoctoral Researcher (20%)

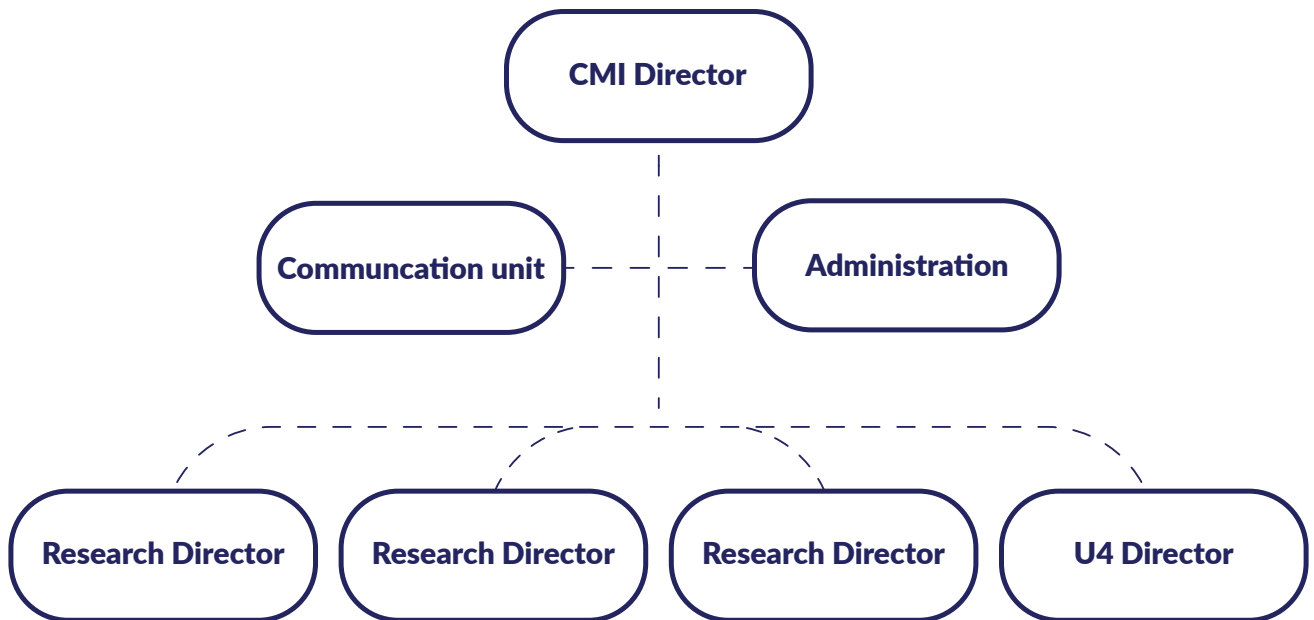


Nour Alhuda Almin Alhomsy
Higher Executive IT Officer (10%)

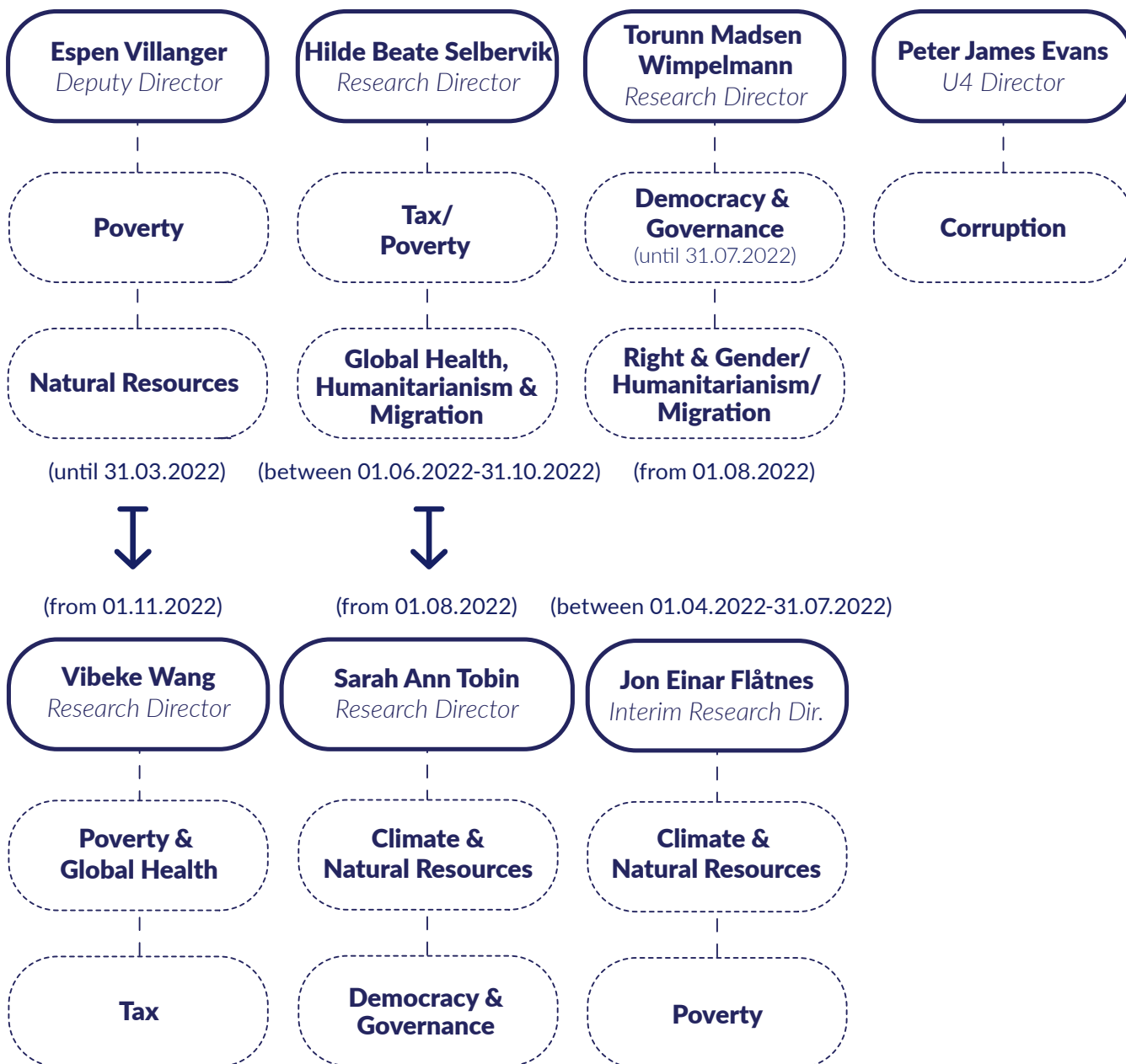


Yograj Gautam
PostDoctoral Researcher

CMI Organisation



Research groups and the U4 Centre



The Board of CMI and CMF



Professor
Gunn Mangerud
FHI/UiB



Senior Programme Adviser
Sofie Arjon Schütte
CMI/U4



Associated professor
Ragnhild Dybdahl
NIPH/UiB



Professor
Alexander W. Cappelen
NHH



Research Professor
Antonio De Lauri
CMI
(until November 2022)



Director
Andrew Norton
International Institute
for Environment and
Development
until September 2022



Post Doctoral Researcher
Matthew Gichohi
CMI
(From November 2022)



Head of IT
Aksel Mjeldheim
(deputy)
CMI

Management CMI



Director, CMI
(until 31.03.2022)
Ottar Mæstad



Director, U4
Research Director
Peter James Evans



Director
(from 01.04.2022)
Deputy Director
(until 31.03.2022)
Research Director
(until 31.03.2022)
Espen Villanger



Interim Research Director
(01.04.2022-31.07.2022)
Jon Einar Flåtnes



Administration &
Finance Director
Lars Petter Sjøberg



Communications Director
Mia Kolbjørnsen



Research Director
(from 01.11.2022)
Vibeke Wang



Research Director
(from 01.08.2022)
Sarah Ann Tobin



Research Director
Torunn Madsen
Wimpelmann



Research Director
(until 31.10.2022)
Hilde Beate Selbervik

Staff list

AS OF 31 DECEMBER 2022

Director

Espen Villanger (from 01.04.2022)

Ottar Mæstad (until 31.03.2022)

Management

Espen Villanger

Research Director for Climate & Natural Resources and Poverty (until 31.03.2022)

Deputy Director

(until 31.03.2022)

Hilde Beate Selbervik

Research Director for Tax and Poverty (01.06.2022–31.10.2022)

Research Director for Global Health, Humanitarianism & Migration (until 31.07.2022)

Peter James Evans

Director U4 Anti-Corruption

Resource Centre,

Research Director for Corruption

Lars Petter Sjøberg

Administration and Finance Director

Mia Kolbjørnsen

Communications Director

Vibeke Wang

Research Director for Poverty & Global Health and Tax (from 01.11.2022)

Torunn Madsen Wimpelmann

Research Director for Democracy & Governance (until 31.07.2022), Right & Gender, and Humanitarianism and Migration (from 01.08.2022).

Sarah Ann Tobin

Research Director for Climate & Natural Resources and Democracy & Governance (from 01.08.2022)

Jon Einar Flåtnes

Interim Research Director for Climate & Natural Resources and Poverty (01.04.2022–31.07.2022)

Administration

Kari Helvik Aarlie

Payroll and Accounting Adviser

Paola Andrea Berge

Travel and Payroll Adviser (from 01.08.2022)

Trine Berntsen

Facilities and Operations Officer

Hanna Fløysvik

Head of HR

Maya Havre

Project Controller (from 13.09.2022)

Steinar Hegre

Project Director

Reginald Christopher Jacob

Office Support Coordinator

Petter Lohne

Head of Accounts

Tineke Lohne

Project Controller (50%),
Quality and Finance Adviser (50%)

Olga Pushkash

Project Controller

Katharina Maria Sewening

Project Controller

Elisabeth Sivertsen

Administration and Finance Officer (50%)

Guri Stegali

Senior Travel and Payroll Adviser (until 31.10.2022)

IT

Aksel Mjeldheim

Head of IT

Nour Alhuda Almin Alhomsi

Higher executive IT officer

Rudi René Rødland Hansen

IT Apprentice

Lars Ivar Høberg

Higher executive IT officer

Bjørn-Ivar Krüger Nilsen

IT officer

Robert Sjørusen

Senior IT Adviser

Communication

Lisa Maree Arnestad

Digital Communications Adviser, U4

Kirsty A. Cunningham

Senior Communication Adviser, U4

Åse Johanne Roti Dahl

Senior Communication Adviser

Andrea Beate Furuhovde

Communications Assistant (20%, until 30.06.2022)

Pernille Jørgensen

Graphic Designer Adviser

Stephen Eugene Mathis

Senior Communication Adviser (20%)

Bergen Global

Mia Kolbjørnsen

Operations Manager and Communication Director

Susanne Hoggen Kippersund

Communication Adviser, University of Bergen (UiB)

Reidunn Ljones

Principal Librarian

Tord Rø

Communication Adviser, University of Bergen (UiB)

Hugo Stokke

Senior Researcher (50%, until 30.06.2022)

Climate & Natural Resources

Anwasha Dutta

Senior Researcher

Jon Einar Flåtnes

Senior Researcher

Yograj Gautam
PostDoctoral Researcher
(from 01.11.2022)

Hanna Geschewski
Doctoral Researcher

Alder Keleman Saxena
PostDoctoral Researcher
(50%, until 30.06.2022)

Erik Kolstad
Associated Research Professor
(from 19.04.2022)

Ivar Kolstad
Associated Research Professor

Saumya Pandey
Doctoral Researcher

Edyta Roszko
Senior Researcher
(until 28.02.2022)
Research Professor
(from 01.03.2022)

Giedre Seduikiene
Research Assistant
(10%, 01.09.2022–31.12.2022)

Xuefei Shi
PostDoctoral Researcher

Lucas Watt
PostDoctoral Researcher

Arne Wiig
Research Professor

Hang Zhou
PostDoctoral Researcher

Corruption

Inge Amundsen
Senior Researcher
(until 31.05.2022)

Achiba Andrew Gargule
Senior Programme Adviser

Daniel Sejerøe Hausenkamph
Programme Adviser

David Alexander Jackson
Senior Programme Adviser

Monica Twesiime Kirya
Senior Programme Adviser

Sophie Lemaître
Senior Programme Adviser

Saul C. B. Mullard
Senior Programme Adviser

Guillaume Nicaise
Senior Programme Adviser

Sofie Arjon Schütte
Senior Programme Adviser

David Aled Williams
Senior Programme Adviser

Per S. Aarvik
Senior Programme Adviser
(until 31.07.2022)

Democracy & Governance

Merima Ali
Senior Researcher
(40%, until 31.08.2022)

Inge Amundsen
Senior Researcher
(from 01.06.2022)

Bjørn Enge Bertelsen
Associated Research Professor

Nadja Dwenger
Associated Research Professor
(until 31.08.2022)

Odd-Helge Fjeldstad
Research Professor
(until 31.08.2022)

Matthew Gichohi
PostDoctoral Researcher

Siril Kobbeltvedt Herseth
Doctoral Researcher

Liazzat Jenisovna Kashknova
Bonate
Associated Research Professor

Carlo Koos
Senior Researcher
(until 28.02.2022)

Pauline Marguerite Lemaire
Doctoral Researcher

Aslak Jangård Orre
Senior Researcher

Lise Rakner
Associated Research Professor

Egna Rachel Isaias Sidumo
Doctoral Researcher
(from 01.02.2022)

Ingrid Hoem Sjursen
Senior Researcher
(until 31.08.2022)

Elling N. Tjønneland
Senior Researcher

Lovise Aalen
Senior Researcher
(until 30.06.2022)
Research Professor
(from 01.07.2022)

Emeritus/Emeritas

Gunnar Sørbrø

Astri Suhrke

Arne Tostensen

Rights & Gender

Leonardo Rafael Arriola
Associated Research Professor

Lara Barbosa Quadros Cortes
PostDoctoral Researcher
(80%, until 31.05.2022)

Ana de Mello Côrtes
Research Assistant
(32%, until 21.05.2022)
Adviser 30-50%
(01.06.2022-31.12.2022)

Jana Birke Belschner
PostDoctoral Researcher
(50% from 15.08.2022)

Siri Gloppen
Associated Research Professor
(on leave)

Mari Norbakk
PostDoctoral Researcher

Carmeliza Soares da Costa Rosário
PostDoctoral Researcher

Lutforahman Saeed
Associated PostDoctoral Researcher
(20%, from 01.08.2022)

Giedre Seduikiene
Research Assistant
(until 30.06.2022)

Rachel Henriette Sieder
Associated Senior Researcher (25%)

Elin Skaar
Research Professor

Liv Tønnessen
Senior Researcher

Marianne Tøraasen
Doctoral Researcher

Bruce Wilson
Associated Research Professor
(until 31.05.2022)

Poverty & Global Health

Bet Helena Caeyers
Senior Researcher
(from 01.05.2022)

Peter Hangoma
PostDoctoral Researcher

Magnus Hatlebakk
Senior Researcher

Paul Hofman
PostDoctoral Researcher

Karine Aasgaard Jansen
Senior Researcher

Ottar Mæstad
Research Professor
(from 01.04.2022)

Charlotte Ringdal
PostDoctoral Researcher
(until 30.06.2022)
Senior Researcher (from
01.07.2022)

Eskindir Loha Shumbullo
PostDoctoral Researcher

Måns Sørderbom
Associated Research Professor

James Wintrup
Senior Researcher
(from 01.12.2022)

Vincent Somville
Associated Senior Researcher
(until 31.08.2022)

Camila Gianella Malca
Senior Researcher
(36%, until 31.05.2022)

Humanitarianism & Migration

Donata Balzarotti
Research Assistant (20%)

Synnøve Bendixsen
Associated Senior Researcher

Kjersti Gravelseter Berg
PostDoctoral Researcher

Antonio De Lauri
Research Professor

Robert Aleksander Forster
Doctoral Researcher

Emily Hume
Research Assistant (70%)

Iva Jelusic
PostDoctoral Researcher
(from 01.02.2022)

Eva Diana Chantal Johais
PostDoctoral Researcher
(from 01.02.2022)

Are John Knudsen
Research Professor

Heidi Mogstad
PostDoctoral Researcher
(from 01.02.2022)

Jessica Leigh Schultz
Senior Researcher

Arne Strand
Senior Researcher

Cathrine Talleraas
PostDoctoral Researcher

Kari Grøtterud Telle
Senior Researcher

Salla Katariina Turunen
Doctoral Researcher
(until 22.04.2022)

Tax

Merima Ali
Senior Researcher
(40%, from 01.09.2022)

Ingrid Hoem Sjørnsen
Senior Researcher
(from 01.09.2022)

Nadja Dwenger
Associated Research Professor
(from 01.09.2022)

Odd-Helge Fjeldstad
Research Professor
(from 01.09.2022)

Sunniva Nygård Ingholm
Research Assistant (40%)

Vincent Somville
Associated Senior Researcher
(from 01.09.2022)

U4 Anti-Corruption Resource Centre

Kirsty A. Cunningham
Senior Communication Adviser

Lisa Maree Arnestad
Digital Communications Adviser

Daniela Cepeda Cuadrado
Programme Adviser

Achiba Andrew Gargule
Senior Programme Adviser

Martha Priscilla González Venegas
U4 Programme Coordinator

Daniel Sejerøe Hausenkamph
Programme Adviser

Maya Havre
Finance and Operations Manager
(until 12.09.2022)

David Alexander Jackson
Senior Programme Adviser

Monica Twesiime Kirya
Senior Programme Adviser

Sophie Lemaître
Senior Programme Adviser

Saul C. B. Mullard
Senior Programme Adviser

Guillaume Nicaise
Senior Programme Adviser

Sofie Arjon Schütte
Senior Programme Adviser

Rachael Lorna Tufft
Senior Learning Technology Adviser

David Aled Williams
Senior Programme Adviser

Per S. Aarvik
Senior Programme Adviser
(until 31.07.2022)

Publications 2022

Books and Anthologies

Jjuuko, Adrian, Siri Gloppen, Alan Msosa and Frans Viljoen (eds.) (2022) *Queer lawfare in Africa: Legal strategies in contexts of LGBTIQ+ criminalisation and politicisation*. Pretoria University Law Press 452 p.

Skaar, Elin, Eric Wiebelhaus-Brahm and Jemima García-Godos (eds.) (2022) *Exploring Truth Commissions Recommendations in a Comparative Perspective: Beyond Words Vol. 1*. (Series on Transitional Justice vol. 27)

Skaar, Elin, Eric Wiebelhaus-Brahm and Jemima García-Godos (eds.) (2022) *Latin American Experiences with Truth Commission Recommendations: Beyond Words Vol. 2*. (Series on Transitional Justice vol. 28)

Wilson, Bruce M. and Evelyn Villarreal F. (eds.) (2022) *El agua como derecho humano: Reconocimientos y disputas en Costa Rica*. San José, C.R.: PEN-CONARE 223 p.

Wilson, Bruce M., Daniel Brinks and Arkaja Singh (eds.) (2022) *Water and Sanitation as Human Rights: Have they strengthened Marginalized Peoples' Claim for Access?* MDPI 178 p.

Peer Reviewed Journal Articles

Abbas, Reem and Liv Tønnessen (2022) "Tokens of Peace? Women's Representation in the Juba Peace Process" in *African Conflict and Peacebuilding Review* vol.12, no.2

Ali, Merima, Abdulaziz B. Shifa, Abebe Shimeles and Firew Woldeyes (2022) "Building fiscal capacity in developing countries: Evidence on the role of information technology" in *National Tax Journal* vol. 74, no.3

Arriola, Leonardo R., Donghyun Danny Choi, and Matthew Kiragu Gichohi (2022) "Increasing intergroup trust: Endorsements and voting in divided societies" in *Journal of Politics* vol.84, no.4

Belschner, Jana (2022) "Youth Advantage Versus Gender Penalty: Selecting and Electing Young Candidates" in *Political Research Quarterly* vol.0, no 0

Benstead, Lindsay, Ragnhild Muriaas, Vibeke Wang (2022) "Explaining Backlash: Social Hierarchy and Men's Rejection of Women's Rights Reforms" in *Social Politics* vol.0, no.0

Brinks, Daniel M., Arkaja Singh, Bruce M. Wilson (2022) "The Decentered Construction of Global Rights: Lessons from the Human Rights to Water and Sanitation" in *Water* 2022 vol.14, no.11

Carrillo-Larco, Rodrigo M., Wilmer Cristobal Guzman-Vilca, Fabiola Leon-Velarde, Antonio Bernabe-Ortiz, Michelle Jimenez, Mary E. Penny, Camila Gianella, Mariana Leguía, Pablo Tsukayama, Stella M. Hartinger, Andres G. Lescano, María Sofía Cuba-Fuentes, Yuri Cutipé, Francisco Diez- (2022) "Peru – Progress in health and sciences in 200 years of independence" in *Lancet* vol. 7

Chama-Chiliba, Chitalu Miriam, Peter Hangoma, Natalia Cantet, Patricia Funjika, Grayson Koyi and Maria Laura Alzúa (2022) "Monetary incentives and early initiation of ante-natal care: A matched-pair, parallel cluster-randomized trial in Zambia" in *Studies in Family Planning* vol.53, no.4

De Lauri, Antonio (2022) "Uno sguardo al ruolo delle donne giudici nella magistratura afghana tra passato e presente" in *Nuovi Autoritarismi e Democrazie: Diritto, Istituzioni, Società (NAD-DIS)* vol.4, no.1

Dupuy, K. and Prakash, A., (2022) Why restrictive NGO foreign funding laws reduce voter turnout in Africa's national elections. *Nonprofit and Voluntary Sector Quarterly*, 51(1), pp.170-189.

Dwenger, Nadia and Lukas Trerber (2022) "Shaming for tax enforcement" in *Management Science* vol.68, no.11

Flåtnes, Jon Einar (2022) "The impact of deforestation on nature-based recreation: Evidence from citizen science data in Mexico" in *Land Economics* vol.98, no.1

Gschewski, Hanna and Mine Islar (2022) "A political ecology of aviation and development: an analysis of relations of power and justice in the (de)construction of Nepal's Second International Airport" in *Journal of political ecology* vol.29, no.1

Gichohi, M.K. and Arriola, L.R., (2022) "Executive Dominance through Constitutional Bargaining. Democratic Backsliding in Africa?": Autocratization, Resilience, and Contention, p.137.

Jelušić, I., (2022). "Jovanka Broz and the Yugoslav Popular Press during Tito's Reign: At the Crossroads of Tradition and Emancipation (1952–1980)". *Aspasia*, 16(1), pp.171-188.

Kao, Kristen, Ellen Lust and Lise Rakner (2022) "Vote-buying, anti-corruption campaigns, and identity in African elections" in *World Development* vol.160

Kjær, Anne Mette, Elling Tjønneland, Jan Pettersson, Marikki Karhu, Jari Lanki (2022) "Diverging Like-Mindedness? Development Policy among the Nordics" in *Forum for Development Studies* vol.49, no.3

- Kolstad, Ivar, Sosina Bezu, Päivi Lujala, Minhaj Mahmud and Arne Wiig (2022) "Does Changing the Narrative Improve Host Community Attitudes Toward Climate Migrants? Experimental Evidence from Bangladesh" in *International Migration Review* vol.57, no.1
- Koos, Carlo, Summer Lindsey (2022) "Wartime Sexual Violence, Social Stigmatization and Humanitarian Aid: Survey Evidence from eastern Democratic Republic of Congo" in *Journal of Conflict Resolution* vol.66, no.6
- Kumma, Wondimagegn Paulos, Bernt Lindtjørn, Eskindir Loha Shumbullo (2022) "Modifiable cardiovascular disease risk factors among adults in southern Ethiopia: a community-based cross-sectional study" in *BMJ Open* vol.12
- Lujala, Paivi and Solomon Zena Walelign (2022) "A place-based framework for assessing resettlement capacity in the context of displacement induced by climate change" in *World Development* vol.151
- Mori, Amani Thomas, Thandile Gondwe, Aggrey Dhabangi, Titus K. Kwambai, Melf-Jakob Kühl, Robert Opoka, C.Chandy John, Richard Idro, Feiko O. ter Kuile, Kamija S. Phiri and Bjarne Robberstad (2022) "Economic evaluation of postdischarge malaria chemoprevention in preschool children treated for severe anaemia in Malawi, Kenya, and Uganda: A cost-effectiveness analysis" in *EClinical Medicine* vol.52
- Ringdal, Charlotte and Ben D'Exelle (2022) "Women's use of family planning services: An experiment on the husband's involvement" in *Journal of Development Economics* vol.158
- Ringdal, Charlotte and Frank Rootjes (2022) "Depression and labor supply: Evidence from the Netherlands" in *Journal of Economics and Human Biology* vol.45
- Schiel, Rebecca E, Bruce M. Wilson, Malcolm Langford and Christopher M. Faulkner (2022) "Democracy and public goods revisited: Local institutions, development, and access to water" in *British Journal of Politics and International Relations* vol.0, no.0
- Selbervik, Hilde Beate and Rune Jansen Hagen (2022) "Mellom politikk og statistikk: Globale fellesgoder i utviklingspolitikken" in *Internasjonal Politikk* vol.80, no.3
- Somville, Vincent, Asbjørn G. Andersen and Andreas Kotsdam (2022) "Material resources and well-being – Evidence from an Ethiopian housing lottery" in *Journal of Health Economics* vol.83
- Strand, Arne and Astri Suhrke (2022) "Veien videre – kollisjon eller kreative kompromiss?" in *Internasjonal Politikk* vol.80, no.2
- Tadege, Bamlaku, Zeleke Mekonnen, Daniel Dana, Abebaw Tiruneh, Bizuwarek Sharew, Eden Dereje, Eskindir Loha Shumbullo, Mio Ayana, Bruno Levecke (2022) "Assessment of the nail contamination with soil-transmitted helminths in schoolchildren in Jimma Town, Ethiopia" in *PLoS ONE* vol.17, no.6
- Tadege, Bamlaku, Zeleke Mekonnen, Daniel Dana, Bizuwarek Sharew, Eden Dereje, Eskindir Loha Shumbullo, Jaco J. Verweij, Stijn Casaert, Johnny Vlamincx, Mio Ayana, Bruno Levecke (2022) "Assessment of environmental contamination with soil-transmitted helminths life stages at school compounds, households and open markets in Jimma Town, Ethiopia" in *PLoS Neglected Tropical Diseases* vol.16, no.4
- Tesfaye, Solomon H., Eskindir Loha Shumbullo, Kjell Arne Johansson, Bernt Lindtjørn (2022) "Cost-effectiveness of pulse oximetry and integrated management of childhood illness for diagnosing severe pneumonia" in *PLOS Global Public Health* vol.2, no.7
- Tjønneland, Elling (2022) "Norwegian Development Aid: A Paradigm Shift in the Making?" in *Forum for Development Studies* vol.49, no.3
- Tobin, Sarah Ann, Fawwaz Momani and Tamara Al Yakoub (2022) "The war has divided us more than ever': Syrian refugee family networks and social capital for mobility through protracted displacement in Jordan" in *Journal of Ethnic and Migration Studies* vol.48, no.18
- Tøraasen, Marianne (2022) "Women's judicial representation in Haiti: Unintended gains of statebuilding efforts" in *Politics & Gender*
- Wahi, Namita (2022) "The Evolution of the Right to Water in India" in *Water* vol.14, no.3
- Watt, Lucas, Roxane de Waegh, Greg Watt (2022) "Pathways for Urban Food Security in the Pacific: Situating the Urban Informal Food Sector in the Context of Urbanisation and Globalisation" in *Journal of Resilient Economies* vol.2, no.1
- Wimpelmann, Torunn (2022) "Den feministiske krigen og dens ofre" in *Internasjonal Politikk* vol.80, no.2
- Zhou, Hang (2022) "Western and Chinese Development Engagements in Uganda's Roads Sector: An Implicit Division of Labour" in *African Affairs* vol.121, no.482

Book Chapters

Almås, Ingvild, Charlotte Ringdal and Ingrid Hoem Sjørnsen (2022) "Understanding Inequality Within Households" in K.F. Zimmermann: *Handbook of Labor, Human Resources and Population Economics*. Springer, Cham.

Dutta, Anwesha and Trishant Simlai (2022) "If the army cuts trees, why can't we? Resource extraction, hunting and the impacts of militaries on biodiversity conservation" in Alexander Dunlap, Andrea Brock: *Enforcing Ecocide: Power, Policing & Planetary Militarization*. London: Palgrave Macmillan.

Forster, Robert and Christine Bell (2022) "Divine Intervention: Invoking God in Peace Agreements" in J. Mitchell, S. R. Millar, F. Po, M. Percy: *Wiley Blackwell Companion to Religion and Peace*. Hoboken: John Wiley and Sons.

Gianella, Camila (2022) "When Winning in the Courts is Not Enough: Abortion and the Limits of Legal Mobilization Without Grassroots Involvement in Peru" in Sandra Botero, Colombia, Daniel M. Brinks, and Ezequiel A. Gonzalez-Ocantos: *The Limits of Judicialization From Progress to Backlash in Latin America*. Cambridge: Cambridge University Press.

Gloppen, Siri (2022) "Queer lawfare in Kenya: Shifting opportunities for rights realisation" in Adrian Jjuuko, Siri Gloppen, Alan Msosa and Frans Viljoen *Queer lawfare in Africa: Legal strategies in contexts of LGBTIQ+ criminalisation and politicisation*. Pretoria: Pretoria University Law Press.

Gloppen, Siri (2022) "Conclusion: The kaleidoscope of queer lawfare in Africa" in Adrian Jjuuko, Siri Gloppen, Alan Msosa and Frans Viljoen *Queer lawfare in Africa: Legal strategies in contexts of LGBTIQ+ criminalisation and politicisation*. Pretoria: Pretoria University Law Press.

Gichohi, Matthew Kiragu (2022) "Queer lawfare in Africa: Introduction and theoretical framework" in Adrian Jjuuko, Siri Gloppen, Alan Msosa and Frans Viljoen *Queer lawfare in Africa: Legal strategies in contexts of LGBTIQ+ criminalisation and politicisation*. Pretoria: Pretoria University Law Press.

Makara, S. and Wang, V., (2022). A Story of Persistent Autocratic Rule. Democratic Backsliding in Africa?: *Autocratization, Resilience, and Contention*, p.212.

Norbakk, Mari (2022) "Qatars egyptiske middelklasse-migranter: en studie av nyanser" in Berit Thorbjørnsrud and Jon Nordenson (eds.): *Globale Veikryss: Golfmonarkiene i endring*. Oslo: Cappelen Damm Akademisk

Rosario, Carmeliza and Camila Gianella (2022) "Progressive legislation in the context of generalised conservative public opinion: The case of LGBT rights in Mozambique" in Adrian Jjuuko, Siri Gloppen, Alan Msosa and Frans Viljoen: *Queer lawfare in Africa: Legal strategies in contexts of LGBTIQ+ criminalisation and politicisation*. Pretoria: Pretoria University Law Press (PULP)

Roszko, Edyta (2022) "Transoecania: Connecting the World beyond Eurasia." in Juraj Buzalka and Agnieszka Pasięka *Anthropology of Transformation: From Europe to Asia and Back*. Cambridge, UK: Open Book Publisher.

Skaar, Elin (2022) "Truth and Reconciliation Commissions (TRCs)" in Christina Binder, Manfred Nowak, Jane A. Hofbauer and Philipp Janig *Elgar Encyclopedia of Human Rights*. Cheltenham: Edward Elgar.

Skaar, Elin, Eric Wiebelhaus-Brahm, and Jemima García-Godos (2022) "Introduction" in Elin Skaar, Eric Wiebelhaus-Brahm, and Jemima García-Godos (eds.) *Latin American Experiences with Truth Commission Recommendations: Beyond Words Vol. 2*. Uitgevers NV: Internsentia/Cambridge University Press vol. 28.

Tønnessen, Liv, Samia al-Nagar and Samah Khalaf Allah (2022) "Activism from the closet: Fear of a double backlash against a nascent queer movement in Sudan" in Adrian Jjuuko, Siri Gloppen, Alan Msosa and Frans Viljoen: Pretoria: Pretoria University Law Press.

Vevstad, Vigdis and Jessica Schultz (2022) "Felles yttergrense og felles europeisk asylsystem" in Øyvind Dybvik Øyen: *Lærebok i Utlendingsrett, 3. utgave*. Oslo: Universitetsforlaget.

Vevstad, Vigdis and Jessica Schultz (2022) "Dublin-samarbeidet" in Øyvind Dybvik Øyen: *Lærebok i Utlendingsrett, 3. utgave*. Oslo: Universitetsforlaget.

Wilson, Bruce M. and Evelyn Villarreal F. (2022) "Introducción" in E. Villarreal F. and B. M. Wilson: *El agua como derecho humano: Reconocimientos y disputas en Costa Rica*. San José: C.R: PEN-CONARE.

Non-Refereed Journal Articles

Cittadini, Silvia, Francesco Savoia, Marco Zoppi and Daniela Bolzani (eds.) REINSER 2022 *International Conference for Sharing Best Practices: Economic and Social Integration of Refugees and Asylum Seekers through Social Entrepreneurship. Book of abstracts*. Bologna: University of Bologna.

De Lauri, Antonio (2022) "Commentary on Alpa Shah's "Why I Write? In a Climate against Intellectual Dissidence"" in *Current Anthropology* vol.63, no.5

Raveendranathan, Vidhya and Edyta Roszko (2022) "Special Issue: Reimagining the Littoral through Development Regimes and Local Contingencies" in *International Institute for Asian Studies (IIAS) Newsletter* vol. 92

Shi, Xuefei (2022) "The Maritime Reorientation of China in the Indian Ocean" in *International Institute for Asian Studies (IIAS) Newsletter* vol. 92

Tobin, Sarah, A. and Mari Norbakk (2022) "The invisible ceiling: Muslim immigrant entrepreneurs navigate Norway's financial environment" in Cittadini, Silvia; Savoia, Francesco; Zoppi, Marco; Bolzani, Daniela (eds.). *REINSER 2022 International Conference for Sharing Best Practices: Economic and Social Integration of Refugees and Asylum Seekers through Social Entrepreneurship. Book of abstracts*. Bologna: University of Bologna, p. 45.

External Reports

Ameziane, Lahcen, Sarah Katz-Lavigne and Bert Suykens (2022) *Monitoring sand mining in Morocco*. GiC Paper. Ghent: Governance in Conflict (GiC) Network 45 p.

Amundsen, Inge (2022) "Cabinda separatism and human rights violations" in A report on secessionist movements in Africa and human rights violations. Barcelona: CIEMEN.
Forster, Robert (2022) *Building Back Better: The Politicisation of Disaster and Displacement Response Architecture in Lebanon*. NCHS Paper 08. Bergen: Norwegian Centre for Humanitarian Studies 14 p.

Gokalp, Deniz (2022) *Recent trends in the international humanitarian regime and the rise of the UAE*. NCHS Paper 04. Bergen: Norwegian Centre for Humanitarian Studies 22 p.

Katz-Lavigne, Sarah, Saumya Pandey and Bert Suykens (2022) *Mapping global sand: extraction, research and policy options*. GiC Paper. Ghent: Governance in Conflict (GiC) Network 64 p.

Koos, Carlo and Richard Traunmüller (2022) *The social and political consequences of wartime sexual violence. New evidence from list experiments in three conflict-affected populations*. WIDER Working Paper no.11/2022. Helsinki: United Nations University-World Institute for Development Economics Research 32 p.

Kreichauf, Rene and Elizabeth Dunn (2022) *From spaces of containment to spaces of conversion*. NCHS Paper 05. Bergen: Norwegian Centre for Humanitarian Studies 14 p.

Natvig, Kirsten S., Torunn Wimpelmann, Mirwais Wardak, Martha Inés Romero, Robert Forster and Arne Disch (2022) *Annex 2-4: Norway's contribution to women's participation in peacebuilding A Case Study Analysis from Afghanistan, Colombia and Nordic Women Mediators Network*. in Evaluation of Norwegian efforts for Women, Peace and Security. Oslo: Norad Report 3/2022 82 p.

Shitima, Christina and Bert Suykens (2022) *River sand commodity chains in Tanzania: Stakeholders, governance and environmental impacts*. GiC Paper. Ghent: Governance in Conflict (GiC) Network 35 p.

Sieder, Rachel, Ana Braconnier and Camila De León (2022) *Mujeres en la judicatura en Guatemala. Experiencias entre profesionalización y captura política*. Ciudad de Guatemala: Catafixia Editorial 93 p.

Tjønneland, Elling, Pauline and Lemaire, Magnus Hatlebakk (2022) *What, Why and How? A mapping and analysis of the Ministry of Foreign Affairs' and Norad's use of other Norwegian public sector institutions in development assistance*. Oslo: Norad Department for Evaluation (Report no. 1/2022) 53 + 19 p.

Tjønneland, Elling N. (2022) *Re-imagining African–Nordic relations in a changing global order*. Oslo: Norwegian Institute of International Affairs (Report no. 2/2022) 72 p.

Wimpelmann, Torunn, Elling Tjønneland, Espen Villanger and Pilar Domingo (2022) *Analysis of Norway's Action Plans on Women, Peace and Security*. Norad Evaluation Report no. 4/2022. Oslo: Norad, Department for Evaluation 103 p.

Aalen, Lovise (2022) *Former Armed Groups in Power and Post-war Youth Policies*. Joint Brief Series: The Political Dynamics of DDR. Stockholm: Folke Bernadotte Academy, UN Dept. of Peace Operations, Politics after War.

CMI Reports

Berg, Kjersti G., Jørgen Jensehaugen and Åge A. Tiltnes (2022) *UNRWA, funding crisis and the way forward*. Bergen: Chr. Michelsen Institute (CMI Report R 2022:4) 48 p.

Hangoma, Peter, Carlo Koos and Ottar Mæstad (2022) *Household wellbeing and coping strategies in Africa during COVID-19. Updated Findings from high frequency phone surveys*. Bergen: Chr. Michelsen Institute (CMI Report R 2022:7)

Hatlebakk, Magnus (2022) *Community driven development in fragile contexts*. Bergen: Chr. Michelsen Institute (CMI Report R 2022:2) 18 p.

Schultz, Jessica (2022) *The temporary turn in Norwegian asylum law and practice*. Bergen: Chr. Michelsen Institute (CMI Report R 2022:5) 42 p.

Strand, Arne, Magnus Hatlebakk, Torunn Wimpelmann and Mirwais Wardak (2022) *Community-Driven Development or community-based development?*. Bergen: Chr. Michelsen Institute (CMI Report R 2022:3) 60 p.

Telle, Kari (2022) *UN Resolution 16/18 and the Istanbul Process: What has been achieved? A charting of blasphemy trends in Pakistan and Indonesia*. Bergen: Chr. Michelsen Institute (CMI Report 2022:1) 32 p.

Vedsted-Hansen, Jens (2022) *Refugees as future returnees? Anatomy of the 'paradigm shift' towards temporary protection in Denmark*. Bergen: Chr. Michelsen Institute (CMI Report 2022:6) 44 p.

CMI Working Papers

Amundsen, Inge (2022) *Angola: Religion and repression*. Bergen: Chr. Michelsen Institute (CMI Working Paper WP 2022:1)

Kolstad, Ivar, Azreen Karim, Päivi Lujala and Arne Wiig (2022) *Expert adoption of composite indices: A randomized experiment on migrant resettlement decisions in Bangladesh*. Bergen: Chr. Michelsen Institute (CMI Working Paper WP 2022:3)

Sieder, Rachel, Ana Braconnier and Camila De León (2022) *Women in the Judiciary in Guatemala: Living between Professionalization and Political Capture*. Bergen: Chr. Michelsen Institute (CMI Working Paper WP 2022:2)

Waleign, Solomon Zena, Päivi Lujala and Minhaj Mahmud (2022) *Resettlement capacity assessment for internal climate migration in Bangladesh*. Bergen: Chr. Michelsen Institute (CMI Working Paper WP 2022:4)

CMI Insights

İçduygu, Ahmet and Souad Osseiran (2022) *Syrian Refugees in Istanbul and Gaziantep: Comparative Findings on Settlement, Livelihood and Support*. Bergen: Chr. Michelsen Institute (CMI Insight 2022:1)

Kolstad, Ivar, Päivi Lujala and Arne Wiig (2022) *Internal climate migration in a new era of scarcity*. Bergen: Chr. Michelsen Institute (CMI Insight 2022:2)

U4 Issues

Autran, Camille and Sophie Musso (2022) *Due Diligence: un outil à disposition des bailleurs pour identifier les risques de corruption*. Bergen: Chr. Michelsen Institute (U4 Issue 2022:10)

Autran, Camille and Sophie Musso (2022) *How donors use Due Diligence to identify corruption risks*. Bergen: Chr. Michelsen Institute (U4 Issue 2022:11)

Cuadrado, Daniela Cepeda (2022) *Corruption during Covid-19. Trends, drivers, and lessons learned for reducing corruption in health emergencies*. Bergen: Chr. Michelsen Institute (U4 Issue 2022:16)

Cuadrado, Daniela Cepeda, Daniel Sejerøe Hausenkamph, Per Aarvik, Clara Cardona, Marcelino Turati and Natalia Mejia Pardo (2022) *Safeguarding the Covid-19 vaccine distribution: Evaluating the role of blockchain*. Bergen: Chr. Michelsen Institute (U4 Issue 2022:7)

Hausenkamph, Daniel Sejerøe, Daniela Cepeda Cuadrado, Per Aarvik and Monica Kirya (2022) *Anti-corruption, transparency, and accountability in health management information systems. Exploring the potential of the District Health Information Software 2 (DHIS2)*. Bergen: Chr. Michelsen Institute (U4 Issue 2022:9)

Hopp-Nishanka, Ulrike, Joshua Rogers and Calum Humphreys (2022) *Breaking the vicious cycle: Entry points for anti-corruption in inclusive peace processes*. Bergen: Chr. Michelsen Institute (U4 Issue 2022:6)

Jackson, David (2022) *Building anti-corruption resilience to combat entrenched corruption systems*. Bergen: Chr. Michelsen Institute (U4 Issue 2022:17)

Jackson, David and Inge Amundsen (2022) *Tuning in to the politics of (anti-)corruption: astute interventions and deeper accountability*. Bergen: Chr. Michelsen Institute (U4 Issue 2022:3) 27 p.

Kaaba, O'Brien and Marja Hinfelaar (2022) *Zambia's anti-corruption regime 2001–2021 in the renewable energy sector. A legal and political economy analysis*. Bergen: Chr. Michelsen Institute (U4 Issue 2022:3)

Lang, Bertram and Marina Rudyak (2022) *Cooperation with Chinese actors on anti-corruption: Environmental governance as a pilot area*. Bergen: Chr. Michelsen Institute (U4 Issue 2022:2)

Nicaise, Guillaume (2022) *Strengthening the ethics framework within aid organisations. Good practices from the compliance approach and the values-based approach*. Bergen: Chr. Michelsen Institute (U4 Issue 2022:8)

Oviedo, Juan Camilo Ceballos (2022) *Integrating corruption considerations into Nationally Determined Contributions. Insights from Colombia's climate adaptation efforts at the local level*. Bergen: Chr. Michelsen Institute (U4 Issue 2022:15)

Sopera, Danzig (2022) *Corruption and water governance in the Mekong River Basin*. Bergen: Chr. Michelsen Institute (U4 Issue 2022:12)

Stephenson, Matthew C. and Sofie Arjon Schütte (2022) *Specialised anti-corruption courts – A comparative mapping. 2022 update*. Bergen: Chr. Michelsen Institute (U4 Issue 2022:14)

Susanti, Dwi Siska, Pauline Arifin, Drg. Puti Aulia Rahma, Mohammad Fahmi, Linda Julaeha and Wibi Anska Putri (2022) *Tackling fraud and corruption in Indonesia's health insurance system*. Bergen: Chr. Michelsen Institute (U4 Issue 2022:13)

U4 Reports

Jackson, David and John Lough (2022) *Accountability in Reconstruction. International Experience and the case of Ukraine*. Bergen: Chr. Michelsen Institute (U4 Report 2022:1)

Rabenandrasana, Clément, Ignace Harris and Daniel Rabemazava (2022) *Le secteur de l'or à Madagascar : au cœur des pratiques illicites. Le cas de Dabolava et Betsiaka*. Bergen: Chr. Michelsen Institute (U4 Report 2022:2)

U4 Briefs

Amundsen, Inge (2022) *Coping with corruption: Small and medium enterprises in Ghana*. Bergen: Chr. Michelsen Institute (U4 Brief 2022:2)

Gunjic, Ivan (2022) *Albania's Special Courts against Corruption and Organised Crime*. Bergen: Chr. Michelsen Institute (U4 Brief 2022:1)

Tøraasen, Marianne (2022) *Gender, corruption, and recruitment in the Haitian judiciary*. Bergen: Chr. Michelsen Institute (U4 Brief 2022:6)

Rabenandrasana, Clément, Ignace Harris and Daniel Rabemazava (2022) *The gold sector in Madagascar: At the heart of illicit practices, the case of Dabolava and Betsiaka*. Bergen: Chr. Michelsen Institute (U4 Brief 2022:4)

Ruiz, Johnattan García (2022) *Falsified medicines in Colombia – Analysis from an anti-corruption perspective*. Bergen: Chr. Michelsen Institute (U4 Brief 2022:7)

Williams, David Aled (2022) *Greening Energy: An Anti-Corruption Primer*. Bergen: Chr. Michelsen Institute (U4 Brief 2022:3)

Williams, David Aled, Duc Tinh Bui, Xuan Hung Pham and Quoc Khanh Nguyen (2022) *E-payments in Vietnam's forest sector: An effective anti-corruption innovation?.* Bergen: Chr. Michelsen Institute (U4 Brief 2022:5)

U4 Practice Insights

Fink, Hady, Sarah Steingrüber and Vinay Bhargava (2022) *Civil society monitoring in the health sector. The Partnership for Transparency Fund's work to ensure clean procurement and quality service provision.* Bergen: Chr. Michelsen Institute (U4 Practice Insight 2022:1)

Hussmann, Karen (2022) *Transparency as a game changer in the health sector? Insights from ACTUE Colombia.* Bergen: Chr. Michelsen Institute (U4 Practice Insight 2022:2)

U4 Practitioner Experience Notes

Dørum, Kjell Kristian and Sofie Arjon Schütte (2022) *Investigating the ethics of investments. An interview with Kjell Kristian Dørum on the work of the Norwegian Council on Ethics.* Bergen: Chr. Michelsen Institute (U4 Practitioner Experience Note 2022:1)

TNRC Publications

Gargule, Achiba A. (2022) *Beyond the institutional fix? The potential of strategic litigation to target natural resource corruption.* Bergen: Chr. Michelsen Institute (TNRC Publication 2022:1)

Gianella, Camila and Cynthia Cárdenas (2022) *Community forestry and reducing corruption: Perspectives from the Peruvian Amazon.* Bergen: Chr. Michelsen Institute (TNRC Publication 2022:2)

Newspaper Op-Eds

Mogstad, Heidi (2022) *Tarakus tall om flyktninger taler ikke for seg selv.* Aftenposten 17.5.2022

Mogstad, Heidi (2022) *Legitimerer nærhet forskjellsbehandling av flyktninger.* Aftenposten 28.04.2022

Schultz, Jessica, Kari Anne Drangslund and Marry-Anne Karlsen (2022) *Ukrainere risikerer åtte års usisshet i Norge.* Bergens Tidene 12.03.2022

Skaar, Elin (2022) *No er ikkje tida for arbeidsro.* Vårt Land 28.05.2022

Strand, Arne (2022) *Lokalisert bistand.* Bistandsaktuelt 19.12.2022

Tøraasen, Marianne and Johan Hindahl (2022) *Seksualisert vold som maktmiddel i Haiti.* Bistandsaktuelt 03.10.2022
Williams, David Aled, Kari Telle and Sofie Arjon Schütte (2022) *Support to civil society and independent scientific research appear of little importance to Norway's new climate and environment deal with Indonesia.* Development Today, Oslo 07.10.2022

Book Reviews

Johais, Eva (2022) Book Review: Roberto J. González. *War Virtually: The Quest to Automate Conflict, Militarize Data, and Predict the Future.* University of California Press, 2022. in Public Anthropologist vol. 4, no. 2

Mogstad, Heidi (2022) *Tone Danielsen: Making Warriors in a Global Era. An Ethnographic Study of the Norwegian Naval Special Operations Commando.* in Norsk Antropologisk Tidsskrift vol. 33, no. 1

Rosario, Carmeliza (2022) Sumich, J. (2018). *The Middle Class in Mozambique: The State and the Politics of Transformation in Southern Africa (the International African Library).* Cambridge: Cambridge University Press, 190 pages. in Cities vol.126

Roszko, Edyta (2022) Review: 'Southeast Asian Anthropologies: National Traditions and Transnational Practice' by Eric C. Thompson and Vineeta Singha (eds.). in Journal of Vietnamese Studies vol. 17 no. 3&4

Skaar, Elin (2022) *Benedicte Bull: Latin-Amerika i dag. Nye interesser og gamle bånd til USA, Kina, Russland, Midtøsten og Europa.* in Dag og Tid

Skaar, Elin (2022) *Benedicte Bull: Latin-Amerika i dag: Nye interesser og gamle bånd til USA, Kina, Russland, Midtøsten og Europa.* in Norsk statsvitenskapelig tidsskrift vol. 38, no. 3

Telle, Kari (2022) *Review of State of Disorder: Privatised Violence and the State in Indonesia (2022).* Abdil Mughis Mudhoffir. in Asian Journal of Social Science (AJS)

Telle, Kari (2022) *Review of Murder in Tropical Blue: A Novel of Lombok, by C. W. Watson.* Journal of the Royal Anthropological Institute (JRAI) vol. 28, no.1

Williams, David Aled (2022) *Book review: John-Andrew McNeish (2021) Sovereign Forces: Everyday Challenges to Environmental Governance in Latin America.* Berghahn Books. in Public Anthropologist (Blog)

Report from the Board

Vision and mission

Founded in 1930, Chr. Michelsen Institute (CMI) is an independent, multi-disciplinary research institute, located in Bergen, Norway.

Inspired by its vision Research for a just and equal world, the Institute addresses global development challenges by providing research-based knowledge that inspires and shapes policy and practice. The Institute has a particular focus on challenges facing poor and vulnerable groups in the global South, and the primary audience are national and international actors who influence international development.

The Institute carries forward the legacy of its founder, the late Christian Michelsen, to promote respect, understanding and amicable relations between nations and peoples. The work is carried out in close collaboration with partners from all over the world, including the people to whom the research is most important.

Strategic and Structural priorities

In 2022 the institute worked on developing a new strategy for the period 2023-2028, presented to the board in December 2022:

CMI strives to be increasingly recognised internationally for cutting-edge, interdisciplinary academic and policy-relevant research. The priorities of the 2023-2028 strategy are:

Strategic Priorities

- High Quality Research
- Impact for Societal Change
- Equal Knowledge Production

Structural Priorities

- An inclusive Workplace
- A Developing and Sustainable Organisation
- Social Responsibility

Organisation

CMI had a total of 111 employees as of 31.12.2022 and conducted 83,3 person-years (full time equivalents) during the year.

The research is organised in seven multi-disciplinary research groups:

- Tax
- Rights & Gender
- Democracy and Governance
- Poverty & Global Health
- Climate & Natural Resources
- Corruption
- Humanitarianism & Migration

CMI runs the *U4 Anti-Corruption Resource Centre*. The centre provides knowledge that can reduce the harmful effects of corruption on development. The Centre is funded by Canada, Denmark, Finland, Germany, Norway, Sweden, Switzerland, and the UK.

CMI is a partner in five cross-institutional centres:

- **Centre on Law & Social Transformation (LawTransform)** – brings together scholars, students and practitioners who share an interest in how law shapes societies, and in the use of rights and courts as tools for social change. The annual *Bergen Exchanges on Law and Social Transformation* is a flagship event. The centre is a cooperation with the Department of Comparative Politics at the University of Bergen.
- **Bergen Global** – is a hub for research communication on global challenges and hosts a comprehensive library. The centre hosted 45 events in 2022. This was fewer than the year before, due to the refurbishing of Jekteviksbakken 31, which left the arena for the events closed for the public the spring semester. Most of the events were hybrid events with possibilities for digital participation. The centre is a cooperation with the University of Bergen.
- **Norwegian Centre for Humanitarian Studies** – is a hub for research and policy discussions on humanitarian issues and brings together scholars, policymakers and practitioners both in Norway and internationally. The centre is a cooperation with NUPI and PRIO. The secretariat of the centre was relocated from PRIO to CMI from 1.1.2021.

- **Centre for Intervention Science in Maternal and Child Health (CISMAC)** – as a Centre of Excellence, assigned by the Research Council of Norway. The centre is a cooperation with Centre for International Health at the University of Bergen as well as other national and international partners.
- **Development Learning Lab (DLL)** – is a research and learning centre aiming to enhance learning and improve the results of development cooperation. DLL partners with development organisations and governments to provide evidence and do research along with the implementation of development programmes. The center is a collaboration with UiB and NHH/SNF.

The members of the Board per 31.12.2022 are Gunn Mangerud (chair), Ragnhild Dybdahl, Andrew Norton, Alexander Cappelen, Matthew Gichohi, Sofie Schütte, and Aksel Mjeldheim (deputy). 01.01.2023 Guri Rørtveit became the new chair of the Board, replacing Gunn Mangerud. From the same date Catharina Bu joined the Board, replacing Ragnhild Dybdahl.

Developments, activities, and outputs

The Institute has been through an extensive period of considerable growth, albeit at a lower rate in 2022. From 2021 to 2022, the number of person-years (full-time-equivalents) increased by 5% from 79.2 to 83.3. The growth in staff in 2022 has been mainly in administrative functions as a response to previous year's growth in number of researchers.

The growth in recent years is related to unprecedented success in attracting research funding, particularly in the Norwegian Research Council. We have also attracted two ERC projects that are fully operational. In 2022 we secured a large project for the Norwegian Ministry of Foreign Affairs on Sudan-Norway Academic Collaboration, together with the University of Khartoum and the University of Bergen.

The activity at the U4 Anti-corruption Resource Centre is also expanding, following new work on anti-corruption in post-war reconstruction in Ukraine. In 2021, the U4 developed a new strategy for the coming U4 five-year period and the first year of implementation has been successful, including secured funding.

The U4 held seven in-country engagements, five partner fora and 2 Headquarter visits. Through our website, with over 365 000 visits, U4 presented its 2022 research producing over 25 publications and publishing 25 Helpdesk answers. U4 also facilitated 9 classes from its six expert-led online course portfolio and offered the self-paced course "Essentials of anti-corruption I" in four languages (Spanish, English, French and Arabic). A total of 1003 participants completed the courses.

MFA and NORAD signalled in 2022 that Norwegian aid must be more knowledge-based and that measures will be taken to move in the right direction. They will also require civil society organizations (CSOs) to carry out impact evaluations and "følgeforskning" – research where the researcher follows the aid project from inception to completion. The Development Learning Lab (DLL) has already initiated several research projects with CSOs. In addition, in 2022, DLL carried out impact evaluation incubators in NORAD and has been asked to carry out more each year in the coming years.

In 2022, the Institute published 6 books and anthologies, 36 articles, and 14 book chapters.

The Institute also published 42 reports and issue papers, 29 briefs, working papers, insights and project disseminations, 26 op-eds/newspaper articles, 57 blog posts, and held 55 conference presentations and 73 popular presentations.

CMI researchers are popular sources for journalists, both nationally and internationally. In 2022 they appeared in 685 news articles. Many of the articles were connected to conflicts in Afghanistan, Sudan, and Ethiopia. In 2022 we also saw a high number of articles connected to the FIFA World Cup, where Post Doctoral Researcher Mari Norbakk was a particularly widely used expert on issues related to Qatar. 65 percent of our coverage was online. 50 percent of the coverage was in international media.

The Institute also continued with active presence in social media in 2022.

FINANCIAL PERFORMANCE

Revenue

The Institute's total revenue increased from NOK 102.5 mill. in 2021 to NOK 119.0 mill. in 2022. CMI carried out externally funded projects of a total value of NOK 97.9 mill., compared to NOK 81.2 mill. in 2021. Fee revenues increased from NOK

67.2 mill. to NOK 74.9 mill., while the number of researcher / project staff increased from 61.9 to 63.3 full time equivalents.

Core funding from the Norwegian Research Council stayed at NOK 19.0 mill., while NOK 1.93 mill. was contributed from the Chr. Michelsen Fund (CMF), an 18% increase.

Projects with funding from the Research Council of Norway constitute 48,4 % of external revenue, compared to 37,8 % in 2021 (core funding not included).

Revenue from international sources continues to grow and accounted for NOK 30.4 mill. in 2022, driven by increase in EU-funded projects. Revenue from Norwegian sources grew at a higher rate still, so the share of national versus international income went from 66/34 in 2021 to 67/33 in 2022.

The Norwegian government administration (Ministry of Foreign Affairs and Norad) represents important clients for the Institute, accounting for 14 % of project revenues. As a share of project revenue this is a reduction from previous years.

CMI aims to develop an even broader funding base. The Institute has succeeded in widening the international funding base and works systematically to increase income from commissioned research in Norway.

Result and continued operation

In 2022, CMI had a positive operating result of NOK 0.5 mill., compared to NOK 5.4 mill. in 2021. The lower operating result can be explained by a higher growth in operating costs than operating income and is mainly driven by lower activity than planned for in some of our research projects.

The annual result of 2022 is positive by NOK 0.2 mill. The financial result is shaped by higher interest cost on our mortgage loan. The payable tax on commissioned research this year amounts to NOK 0.0 mill.

Current liabilities have increased by 17 % mainly due to prepayments on projects, causing a slight drop in the equity ratio from 27.5% to 25.4%. Total equity has increased by NOK 0.2 mill. To NOK 36.5 mill.

In accordance with the Accounting Act, section 3-3a, the Board confirms that the requirements for continued operations are fulfilled.

Cash flow, investments, finances and liquidity

The Institute's liquidity reserves decreased from NOK 77.9 mill. to NOK 77.8 mill. during 2022. In

2022 we had a negative cash flow from investments in refurbishments of the office building which was offset by an increase in pre-invoiced/pre-paid projects.

As of 31.12.2022, the Institute's liquid reserves cover 89 % of short-term debts. In 2022, the working capital decreased from NOK 16.4 mill. to NOK 10.8 mill.

The risk of loss, except from exchange rate fluctuations, is minimal as revenue comes mainly from Norwegian and international development aid agencies.

The increase in total capital from NOK 131.9 mill. to NOK 143.9 mill. is mainly attributed to an increase in pre-invoiced/pre-paid projects by NOK 9.9 mill.

In the view of the Board, the annual accounts of 2022 provide an accurate picture of the Institute's assets and liabilities, financial position, and result.

Market and financial risks

There are no signals of major long-term changes in the market opportunities for CMI, although there have been some distortions concerning the Research Council of Norway and their mandate. The overall opportunities for future development of the Institute are considered to be satisfactory.

CMI is exposed to fluctuations in exchange rates. The exposure is increasing due to an increasing share of revenue in foreign currency, and a high share of international costs for some research projects. 32.5 % of the Institute's external project revenue is financed by international funding sources. In recent years the Institute has seen a net exchange gain on our currency reserves. In 2022 there was no significant effect.

The Institute has implemented routines for risk assessment and mitigation, and access to highly qualified and motivated staff that attract funding is considered one of the most important factor to sustain revenue. After years of high growth, the institute expects a period of consolidation both in terms of revenue and number of staff.

Working environment and personnel

2022 employment stats	Men	Women	Total
Number of employees	48	63	111
Temporary employees	12	22	34
Associated employees	8	7	15
Part-time employees	7	11	18
Management	3	4	7
Sick-leave	2,9%	6,5%	5,1%

Please note that Post Doc. researchers and Doctoral Researchers (PhD) fall into the category 'temporary employees'.

Gender equality

Among the Institute's 111 employees as of 31.12.2022, 63 are women and 48 are men. 50% of the members of the Board are women, as are 57% of the management team (4 of 7 leaders are women). Of the new employees CMI hired in 2022, 16,7% were women and 83,3% were men. This is no cause for concern as in 2021 the employees CMI hired were 72,7% women and 27,2% men. This does however slightly reflect the number of female applicants in 2022, as 33,3% of applicants in 2022 were female. CMI received applications from candidates of all ages, but 44% of all candidates were between the ages of 30-39 years of age and 32% of the candidates were between the ages of 40-49. Of the applicants in 2022, only 13,4% were over the age of 50 and 9,3% were aged 20-29. This partially explains why the candidates CMI hired were on average 43,33 years old.

In 2022 women took an average of 32.5 weeks of parental leave, while men took an average of 2 weeks of parental leave.

2022 gender and pay statistics	% Women	Women's pay as % of men's pay
Researcher 1 (or equivalent)	38%	93%
Researcher 2 (or equivalent)	54%	92%
Post Doc. (or equivalent)	68%	99%
Doctoral researcher	86%	103%
Higher executive officer	60%	105%
Skilled worker with certificate	0%	N/A
Research assistant	100%	N/A

CMI has designed its wage system and welfare schemes to provide equal opportunities for wage and career development. The election rules for Board members selected among staff imply that both genders are represented.

We acknowledged that there is a greater need for data to fully analyze if there are gender-gaps or differences in wages. In 2022 we therefore completed the gender-based wage statistics that is a part of the mandatory, annual, Activity and Reporting Obligation. We found that for all CMI employees' women's pay as a percentage of men's pay stands at 90.1%. A preliminary explanation is that the difference is due to seniority. Ahead of next year's wage negotiations, the management will use this data to determine if there is a need to take action to address any wage differences based on gender. This is a systematic step to ensure that applicants and CMI staff do not experience discrimination based on gender.

In addition, CMI is committed to completing the annual Activity and Reporting obligation, which includes establishing an annual action plan to work to promote equality and prevent discrimination. Finally, CMI has a Gender, Equality, and Inclusion plan that we adhere to.

Diversity and inclusion

Through its recruitment policies, CMI seeks to ensure equal opportunities for all, and to prevent discrimination based on a person's country of origin, ethnicity, religion, or beliefs. We see that we have a broad reach through our recruitment system and have many candidates from different nationalities.

We would like to emphasize that in 2022, 86% of the applicants were from outside of Norway, indeed 72,9% of the applicants were from countries outside of Europe and Scandinavia. In 2022 CMI hired 6 new employees, all of whom were citizens of countries outside of Norway. One of these hires was an internal candidate who was already hired in a temporary position. Please note that only one of the employed candidates was not a resident in Norway; of those residing in Norway, two speak Norwegian.

CMI has also established a recruitment policy for research positions, and given staff access to recruitment support in the form of interview guide-templates, information regarding a professional research process, information regarding what topics one legally cannot address in an interview etc. These

resource materials and the routine are an attempt to eliminate unconscious bias and allow the recruitment processes to treat each candidate with the same, professional, systematic approach.

CMI seeks to ensure that working conditions allow all individuals to enjoy equal work opportunities regardless of disability and age. CMI has an active working environment committee (Arbeidsmiljøutvalg) where any working environment issues or concerns may be addressed. CMI conducted a working environment survey (AMIS) in November 2022, and this will be used to work strategically with the working environment in 2023.

In addition, CMI is committed to completing the Activity and Reporting obligation each year, which includes establishing an annual action plan to work to promote equality and prevent discrimination. Finally, CMI has a Gender, Equality, and Inclusion plan that we adhere to. One concrete action point in this plan is to offer discrimination training to CMI staff. In 2022 we offered training in Discrimination (the legal understanding of discrimination) and Sexual Harassment.

Accidents and injuries

None of the Institute's employees or associates were involved in any serious accident and/or injury in 2022.

Directors & Officers insurance (styreansvarsforsikring)

In 2022 the Chr. Michelsen Institute did not have Directors & Officers insurance for the members of the board or the management.

Statement of compliance with the Norwegian Transparency act (Åpenhetsloven)

This statement is made pursuant to §5, of the Norwegian Act relating to enterprises' transparency and work on fundamental human rights and decent working conditions (Transparency Act) and sets out the steps CMI has taken to identify, mitigate and prevent adverse impacts on fundamental human rights and decent working conditions in our supply chains or in any part of CMI's operations. CMI will publish our account of due diligence on our website at cmi.no/about/transparency-act by 30 of June each year.

Environmental report

The Institute's activities are not regulated by licenses or directives, and do not have a direct impact on the external environment. However, extensive travels contribute to greenhouse gas emissions. The Institute has started processes to reduce its environmental footprint.

Annual profit/loss and allocations

The annual result of NOK 0.2 mill. was added to existing equity. The Institute had NOK 21.2 mill. in unrestricted equity as of 31.12.2022, in addition to paid in and restricted equity of NOK 15.3 mill.


Bergen, 16 March 2023

DocuSigned by:

09DBABEA7D06430...
Guri Rørtveit
Chair

DocuSigned by:

015705E1CBF4402...
Andrew Norton

DocuSigned by:

09F40DAAE33D43F...
Alexander Cappelen

DocuSigned by:

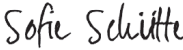
F42033D4D7A5466...
Matthew Gichohi

DocuSigned by:

879E861B3809451...
Espen Villanger
Director

DocuSigned by:

D8CEF90C58734C2...
Catharina Bu

DocuSigned by:

FBAD9337C25D4AB...
Sofie Schütte

Income statement 2022

Amounts in 1000 NOK

	Note	2022	2021
Operating revenues			
Project revenues	1	118 875	101 736
Other revenues	2	99	735
Total operating revenues		118 974	102 472
Operating expenses			
Project expenses		23 008	14 033
Payroll expenses	3,4	80 632	72 869
Depreciation	5	1 583	1 182
Other operating expenses	2,3	13 246	9 015
Total operating expenses		118 469	97 098
Operating result		505	5 373
Financial income/expenses			
Interest income		233	105
Other financial income		1 013	889
Interest cost mortgage loan		-619	-358
Other financial costs		-906	-619
Total financial income/expenses		-279	17
Ordinary result before tax		226	5 390
Tax	11	0	464
NET RESULT		226	4 925

Cash flow statement 2022

Amounts in 1000 NOK

	2022	2021
Cash flow from operating activities		
Annual result	226	4 925
Depreciations	1 583	1 182
Changes in pension scheme assets/liabilities	0	0
Changes in long term receivables	-614	-130
Changes in trade receivables	-690	-6 443
Changes in other short term receivables	-6 564	416
Changes in trade payable and other short term liabilities	12 769	21 911
Net cash flow from operating activities	6 709	21 861
Cash flow from investments		
Purchase of tangible fixed assets	-5 733	-1 378
Net cash flow from investments	-5 733	-1 378
Cash flow from financing activities		
Repayment of long term loans	-1 000	-1 000
Changes of shares	-	-
Changes in value, shares and bonds	0	0
Net cash flow from financing activities	-1 000	-1 000
NET CHANGE IN CASH FLOW TOTAL	-24	19 483
Cash and cash equivalents at 1 January	77 866	58 383
Cash and cash equivalents at 31 December	77 842	77 866
Change in cash and cash equivalents	-24	19 483

Balance sheet as of 31 Dec 2022

Amounts in 1000 NOK

	Note	2022	2021
ASSETS			
FIXED ASSETS			
Tangible fixed assets			
Building at Jekteviksbakken	5	42 134	39 009
Equipment, inventory etc.	5	2 085	1 060
Total tangible fixed assets		44 219	40 069
Financial fixed assets			
Long term receivables	6	1 775	1 161
Total fixed assets		45 994	41 230
CURRENT ASSETS			
Debtors			
Accounts receivable	7	12 390	11 700
Others debtors		7 667	1 103
Total debtors		20 057	12 803
Investments			
Shares in other companies		0	0
Cash and bank deposits	8	77 842	77 866
Total current assets		97 899	90 669
TOTAL ASSETS		143 893	131 899

	Note	2022	2021
EQUITY AND LIABILITIES			
EQUITY			
Paid-in capital			
Original fund	9	15 300	15 300
Retained earnings			
Other equity	9	21 245	21 020
Total equity		36 545	36 320
LIABILITIES			
Pension funds	4	0	0
Long term liabilities			
Long-term loans	10	20 250	21 250
Current liabilities			
Accounts payable		5 916	5 373
Public duties payable		5 961	5 307
Other short term liabilities		75 221	63 186
Tax payable	11	0	464
Total current liabilities		87 098	74 329
Total liabilities		107 348	95 579
TOTAL EQUITY AND LIABILITIES		143 893	131 899


Bergen, 16 March 2023

DocuSigned by:

 0BDBABEA7D06430...
 Guri Rørtveit
 Chair

DocuSigned by:

 015705E1CBF4402...
 Andrew Norton


DocuSigned by:

 09F40DAAE33D43F...
 Alexander Cappelen

DocuSigned by:

 F42033D4D7A6466...
 Matthew Gichohi

DocuSigned by:

 879E861B3809451...
 Espen Villanger
 Director

DocuSigned by:

 D8CEF30C58734C2...
 Catharina Bu

DocuSigned by:

 FBAD9337C26D4AB...
 Sofie Schütte

Accounting principles

The annual report is prepared according to the Norwegian Accounting Act 1998 and generally accepted accounting principles.

Project Revenues

Grants and other contributions are recognized at the time of remittance. Revenues from external commissioned research are recognized by the level of project completion. The level of completion is an estimate based on accrued hours and other costs held against estimated total hours and other costs.

Classification and valuation of assets and liabilities

Net current assets comprise creditors due within one year, and entries related to goods circulation. Other entries are classified as fixed assets and/or long-term creditors.

Current assets are valued at the lower of acquisition cost and fair value. Short term creditors are recognized at nominal value.

Fixed assets are valued by the cost of acquisition, in the case of non-incidentally reduction in value the asset will be written down to the fair value amount. Long term creditors are recognized at nominal value.

Receivables

Accounts receivable and other receivables are listed in the balance sheet at nominal value.

Currency

Closed projects/accounts receivable/accounts payable held in foreign currency are valued by the exchange rate on 31 Dec.

Short-term investments

Short term investments (stocks and shares are valued as current assets) are valued at the lower of acquisition cost and fair value at the balance sheet date. Dividends and other distributions are recognized as other financial income.

Fixed assets

Property and equipment are capitalized and depreciated over the estimated useful economic life. Direct maintenance costs are expensed as incurred, whereas improvements and upgrading are assigned to the acquisition cost and depreciated along with the asset. If carrying value of a noncurrent asset exceeds the estimated recoverable amount, the asset is written down to the recoverable amount. The recoverable amount is the greater of the net selling price and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value.

Cash flow

The cash flow statement is presented using the indirect method. Cash and cash equivalents include cash, bank deposits and other short term highly liquid placement with original maturities of three months or less.

Pension

The premium paid is regarded as the pension cost for the period and classified as wage cost in the profit and loss statement.

Tax

Tax expenses in the profit and loss account comprise of tax payable for the accounting period. Deferred tax is not recognized in the profit and loss account or in the balance sheet as future taxable income is not made probable.

NOTE 1 PROJECT REVENUES

	2022	2021
Project revenues exclusive of cooperating partners*	97 896 700	81 237 100
Grants	19 048 000	18 859 000
Chr. Michelsen Fund	1 930 000	1 640 000
TOTAL PROJECT REVENUES	118 874 700	101 736 100

* External project revenues are stated without contributions to cooperating partners, NOK 18 002 723 in 2022

Geographic distribution	2022	2021
Norway	88 430 947	73 803 761
Abroad	30 443 753	27 932 339

NOTE 2 JOINT PROPERTY

CMI and Nygårdshøyden Eiendom (a real-estate company under the University of Bergen) own the building in Jekteviksbakken 31. They have established a joint housing ownership, Sameiet Jekteviksbakken 31, to manage the property. The joint ownership's income is first and foremost contributions to a maintenance fund for future upgrading and maintenance of the building, and the owners' parts of the costs related to insurance premium and accounting. CMI owns 44.41% of the joint property. Income and costs from the joint property are included in the CMI accounts according to the owner's share. This is included in the income statement under respectively Other revenue and Other operating expenses.

CMI'S SHARE	2022	2021
Income	98 375	97 541
Cost	23 529	30 802

NOTE 3 SALARIES AND SOCIAL COSTS

	2022	2021
Salaries	63 124 739	58 001 739
Social security taxes	9 243 935	8 325 789
Pension costs	4 875 901	4 452 263
Other benefits	1 875 134	927 677
Other social costs	1 511 917	1 161 675
TOTAL	80 631 625	72 869 142

Employees full-time equivalent 83,3 79,2

Leadership remuneration	2022	2021
Director's salary	1 205 311	1 195 168
Other benefits	15 299	10 219
Pension costs paid by CMI	130 459	126 089
	1 351 069	1 331 476

Board remuneration was 278 404 in 2022.

CMI and CMF share the same Board. Board members' fees are paid $\frac{2}{3}$ by CMI, NOK 185 604, and $\frac{1}{3}$ by CMF, NOK 92 800, in 2022.

There are no contractual obligations (bonuses or shares) in the event of termination of employment.

Long-term loans to employees amount to NOK 590 452. The interest rate equals the standard rate offered in employment relationships.

Auditor's fees (excluding VAT)	2022	2021
Audit for accounts	233 000	192 596
Consultant fees regarding pension and tax	16 300	4 242
Other services	70 220	42 800
TOTAL	319 520	239 638

NOTE 4 PROVISION FOR PENSION LIABILITIES, PENSION COSTS

CMI has a pension scheme in place satisfying the Act of Obligatory Pension Scheme. In relation to the transition as of 01.01.2017 from defined benefit plan to defined contribution scheme, an agreement was entered between CMI and the employees to compensate their future loss. The compensation consists of a yearly payment, which is dependent of the member still being employed by CMI. Compensation for loss of pension was recorded as salary with NOK 414 600 in 2022.

Defined-contribution pension scheme

The defined-contribution pension scheme concerns all staff in 20 % position or more. Premiums are paid with 7 % of salaries up to 7.1 G, and 25.1 % for salaries between 7.1 G and 12 G.

102 persons at CMI are enrolled in this scheme by 31 Dec 2022.

	2022	2021
Deposits	3 494 773	3 468 750
Administrative costs	171 885	113 875
Net costs before SST	3 666 658	3 582 625
SST	516 999	505 150
RESULT	4 183 657	4 087 775

Defined-contribution pension scheme – employees' share is 2 % of pension base, NOK 1 139 094 in 2022.

AFP - Early Retirement Scheme

CMI participates in the LO/NHO-agreements, which enables all employees to choose to retire and receive AFP (Early retirement agreement) from the age of 62. This arrangement gives a life-lasting addition to the ordinary public pension, and is financed by payment of a premium, which in 2022 is 2.6 % of all salary between 1 G and 7.1 G for employees under the age of 62. This is a defined contribution pension scheme and the premiums are charged as expenses continuously.

NOTE 5 TANGIBLE FIXED ASSETS

	Property Jekteviken	Installations building	Office furniture, inventory	Office machinery	Sum
Acquisition cost 01.01	51 773 283	282 164	4 650 812	4 355 373	61 061 632
Acquisition this year	4 243 628	516 200	161 637	811 480	5 732 945
Decline/sales this year	-	-	-	-	-
Acquisition cost 31.12	56 016 911	798 364	4 812 449	5 166 853	66 794 577
Accumulated depreciation 01.01	12 764 735	94 041	4 160 549	3 973 424	20 992 749
Depreciation this year	1 118 140	36 816	108 615	319 146	1 582 716
Balance value 31.12	42 134 036	667 507	543 285	874 283	44 219 112
Expected life (year)	50	10	5 and 10	3	
Depreciation per year	2%	10%	10% & 20%	33 %	

Depreciation of property is related to the new building in Jekteviken as from 1 Aug 2009.

NOTE 6 FINANCIAL FIXED ASSETS

	2022	2021
Running account Sameiet Jekteviksbakken 31	951 736	876 890
Loans to employees *	823 069	284 048
TOTAL	1 774 805	1 160 938

* Loans to employees includes both long-term and short-term loans

CMI issued a subordinated loan of NOK 17.4 mill to Chr. Michelsen Research (CMR) in connection with the split in 1992. The loan agreement was reconfirmed in a new agreement dated 5 May 2004. There is no repayment and no interest payments from the loan, but CMI has the right to convert the loan to shares in case the share capital is expanded. CMR has merged with several other research institutes to become NORCE AS. Due to the precautionary principle/uncertainty on when this conversion might happen, the claim is not in CMI's balance, but CMI upholds these rights towards NORCE.

NOTE 7 RECEIVABLES

	2022	2021
Accounts receivable	379 184	6 134 601
Earned, non-invoiced revenues	12 011 255	5 565 685
TOTAL	12 390 438	11 700 286
Pre-invoiced/Advances from customers	-57 661 637	-50 987 451

NOTE 8 DEDUCTED INCOME TAX

By 31 Dec NOK 3 389 009 is deposited on a separate bank account.
The corresponding figure at 31 December 2021 was NOK 2 818 348.

Unpaid deducted Employee tax as of 31 December 2022 is NOK 3 232 456.

NOTE 9 EQUITY

	Retained earnings	Paid-in capital	Total
Equity as of 01.01	21 019 506	15 300 000	36 319 506
Net result of the year	225 749	–	225 749
Equity as of 31.12	21 245 256	15 300 000	36 545 256

NOTE 10 LONG-TERM DEBT

	2022	2021
Chr. Michelsens Fund (CMF)	–	–
Mortgage loan DNB	20 250 000	21 250 000
Total	20 250 000	21 250 000

CMF provided a long-term loan to CMI with a balance of NOK 30 mill. per 01.01.2018, for the building in Jekteviksbakken 31. The loan was repaid and replaced by a mortgage loan in DNB ASA. According to the property deed, CMI owns a part of the building and the building site in accordance with CMI's fraction of the joint property. An underlying ground lease is securing UiB/Magør the right to receive payment for the value of the building site at a potential resale.

The property in Jektevikbakken 31, g.nr. 164 bnr. 1436 snr. 2 in Bergen kommune, is pledged as security for DNB mortgage loan NOK 25 000 000.

NOTE 11 TAX

CMI is taxable for the part of the institute's operations which concerns commissioned research. In 2022 this was 24,78 % of the total results..

	2022	2021
Tax this year		
Tax payable	-46 916	464 308
Change in deferred tax	237 271	6 972
This years tax effect of change in tax rate	-	-
Sum tax	190 355	471 281
Calculation tax base		
Ordinary result before tax	55 932	2 132 470
Permanent differences	1 022 571	9 715
Change in temporary differences	-1 291 757	-31 693
Tax base before tax loss carried forward	-213 253	2 110 492
Use of tax loss carried forward	-	-
Sum tax base	-213 253	2 110 492
Temporary differences outlined		
Receivables	-	-
Goods	-	-
Fixed assets	-943 627	-2 235 383
Provisions	-	-
Pensions	-	-
Profit and loss account	-	-
Loss carry forward	-213 253	-
Sum	-1 156 880	-2 235 383
Deferred income tax liability/-asset (22% this year, 22 % last year)	-254 514	-491 784

Deferred tax assets are not recognized in the balance sheet as future taxable income is not made probable.

Auditor's report



Statsautoriserte revisorer
Ernst & Young AS

Thormøhlens gate 53 D, 5006 Bergen
Postboks 6163, 5892 Bergen

Foretaksregisteret: NO 976 389 387 MVA
Tlf: +47 24 00 24 00

www.ey.no
Medlemmer av Den norske Revisorforening

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Stiftelsen Chr Michelsens Institutt for Videnskap og Åndsfrihet

Opinion

We have audited the financial statements of Chr Michelsens Institutt For Videnskap og Åndsfrihet, which comprise the balance sheet as at 31 December 2022, the income statement and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion the financial statements comply with applicable legal requirements and give a true and fair view of the financial position of the Company as at 31 December 2022 and its financial performance and cash flows for the year then ended in accordance with the Norwegian Accounting Act and accounting standards and practices generally accepted in Norway.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the Company in accordance with the requirements of the relevant laws and regulations in Norway and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

Other information consists of the information included in the annual report other than the financial statements and our auditor's report thereon. Management (the board of directors and General Manager) are responsible for the other information. Our opinion on the financial statements does not cover the other information, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information, and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard, and in our opinion, the board of directors' report is consistent with the financial statements and contains the information required by applicable legal requirements.

Responsibilities of management for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the Norwegian Accounting Act and accounting standards and practices generally accepted in Norway, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the

going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the board of directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Opinion on other legal and regulatory requirements

Based on our audit of the financial statements as described above, and control procedures we have considered necessary in accordance with the International Standard on Assurance Engagements (ISAE) 3000, *Assurance Engagements Other than Audits or Reviews of Historical Financial Information*, we believe the foundation is managed in accordance with law, the foundation's purpose and the articles of association in general.

Bergen, 8 May 2023
ERNST & YOUNG AS

The auditor's report is signed electronically

Eirik Moe
State Authorised Public Accountant (Norway)

Chr. Michelsen Institute (CMI) is an independent development research institute based in Bergen, Norway. In cooperation with partners from all over the world, we address key development and scientific challenges that generate knowledge to promote justice and equality.

We combine high quality research with an engagement to make knowledge accessible and used. The main disciplines are economics, political science, and social and cultural anthropology.

Chr. Michelsen Institute (CMI)
+47 47 93 80 00
From abroad:
+47 55 70 55 65

P.O.Box 6033
N-5892 Bergen
Norway

Visiting address:
Jekteviksbakken 31
Bergen

cmi@cmi.no
www.cmi.no